26 October 2026

To Members of the Council

Dear Sir/Madam

You are hereby summoned to a meeting of the **PICTURE HOUSE COMMITTEE**
(Cllrs: Butterick, Fraser, Harvey, Howes, Macdonald, Morse and Turner)
which will be held in the Greenwood Room in Hebden Bridge Town Hall on
TUESDAY 3 NOVEMBER 2026 at **7:30pm**



Emma Green
Town Clerk

AGENDA

1. APOLOGIES FOR ABSENCE & REASONS
To receive apologies for absence and reasons, and any substitutions.

2. MEMBERS INTERESTS RELATING TO AGENDA ITEMS
To receive declarations of members` interests relating to agenda items for this meeting and any requests for dispensation.

3. MINUTES OF THE MEETING HELD 28 SEPTEMBER 2026
To report on matters arising from the minutes of meeting held 28 September 2026 not itemised on this agenda. (enc)

4. FRIENDS OF THE PICTURE HOUSE
To receive a report on the work of the Friends of the Picture House.

5. MANAGERS REPORT
To receive a report on operational matters and to decide on actions as appropriate.

6. FINANCIAL REPORT
To receive the financial report and to decide on actions as appropriate (enc).

7. BUDGET SETTING 2027-28
To consider the draft budget for 2027-28 and to decide on actions as appropriate (enc).

8. A HERITAGE FIT FOR THE FUTURE
To receive an update and to decide on actions as appropriate.

9. EXCLUSION OF THE PRESS AND PUBLIC
To resolve to exclude members of the public and press under the Public Bodies (Admissions to Meetings) Act 1960 during consideration of items of a confidential nature.

Hebden Bridge Town Hall
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PICTURE HOUSE COMMITTEE
held MONDAY 28 SEPTEMBER 2026 at
GREENWOOD ROOM, HEBDEN BRIDGE TOWN HALL

PRESENT

Councillors	Howes (Chair) Harvey, Howes, Parry
Also	P Berrisford – Manager of Picture House
Minutes	E Green – Town Clerk

ABSENT

Councillors	Butterick, Fraser, Macdonald, Morse, Turner

MINUTES

26(PH)264	**1.**	**APOLOGIES FOR ABSENCE & REASONS** Apologies were received from Cllrs: Butterick – Out of the country Fraser – Ill Health Macdonald – Out of town, (Cllr Parry Substituting) Morse – Work commitments Turner – Out of the country **RESOLVED:** to note the apologies and approve the reasons for absence.
26(PH)265	**2.**	**MEMBERS INTERESTS RELATING TO AGENDA ITEMS** There were no members' interests reported at this meeting.
26(PH)266	**3.**	**MINUTES OF THE MEETING HELD 28 AUGUST 2026** There were no matters arising.
26(PH)267	**4.**	**FRIENDS OF THE PICTURE HOUSE** A report was provided by Friends of the Picture House who updated on a successful Heritage Open Day. They also reported that the Friends Film is almost complete and had a preview at the Heritage

		Open Day It will be shown prior to the screenings of It's a Wonderful Life. **RESOLVED:** To note the information and thanks to the Friends of the Picture House.
26(PH)268	**5.**	**MANAGERS REPORT** Tracking up by 742 customers through the doors against last Financial year that equals £15k up on Box Office + £7.5k up on retail. Membership Sales are at £7588 for the FY, up by £1238 on last year. £6250 of this are 1 year memberships. Total gross income is up by £31k on the same point last year. We're now at £266k for the FY. FAMILY OFFER £5 Ticket offer on any "family market" titles when screening as a Sat/Sun matinee or After-school show. These shows have brought in 622 Child/student tickets…an increase of 442 on the same period last year. Our Box Office Gross on those shows is also up by £1496. Added value with the new Popcorn passport (loyalty scheme). Where children get a treat for every visit to the cinema. Our Retail spend on the "family market" films during September has increased by £392 to £1350. **RESOLVED:** To note the information
26(PH)269	**6.**	**FINANCIAL REPORT** August delivered a surplus of £5,870.79 against a budgeted loss of £1,940.86, outperforming budget by £7,811.65. Despite this strong month, the year-to-date position remains a deficit of £25,399.15. Total income was £52,349, £1,187 above budget. Ticket sales, food and beverage sales, memberships, screen advertising and gift vouchers exceeded budget. Direct costs were £5,666 below budget, mainly due to lower royalties and maintenance costs**.** **RESOLVED:** To note the information
26(PH)270	**7.**	**UNIT RENT REVIEW** Rent reviews are due in accordance with the lease in January and July

		RESOLVED: To notify Unit 1 of the rent review and undertake a commercial rent review.
26(PH)271	**8.**	**A HERITAGE FIT FOR THE FUTURE** The clerk updated that the Permission to Start was still outstanding. Until that is granted then no further activity can take place. **RESOLVED:** To note the information
26(PH)272	**9.**	**EXCLUSION OF THE PRESS AND PUBLIC** There was no resolution to exclude members of the public and press under the Public Bodies (Admissions to Meetings) Act 1960 during consideration of items of a confidential nature.

Meeting finished at 8.30pm.

Hebden Bridge Picture House : Sales analysis based on calendar month sales figures April 2012 to April 2026

(NB from 2012/13-2017/18 data was based on monthly production reports for 'film months' - either 4 or 5 week film months)

	FY 26/27	FY 25/26	FY 24/25	FY 23/24	FY 22/23	FY 21/22	FY 20/21	FY 19/20	FY 18/19	FY 17/18	FY 16/17	FY 15/16	FY 14/15	FY 13/14	FY 12/13
FULL YEAR combined box office and kiosk income (net of VAT)	£ 176,812.57	£ 461,787.65	£428,319.47	£408,412.74	£297,013.97	£217,343.18	£4,423.96	£374,601.60	£376,250.76	£366,297.00	£369,599.00	£308,584.50	£324,125.41	£298,477.00	£272,098.00
FULL YEAR average attendance (people per screening / live arts event)	*47.7*	*64.1*	*63.3*	72.8	57.8	55.5	73.8	76.4	78.6	77.8	84.2	73.2	80.3	76.6	79.1
Average spend per head at kiosk over year	£ 2.64	£ 2.55	2.29	£2.23	£2.14	£1.98	£1.64	£1.75	£1.67	£1.51	£1.28	£1.30	£1.24	£1.23	£1.02
						June 2021: 3 shows	Just 6 shows: Oct 20: 2 shows, Nov 20: 4 shows								

KEY

March 2019 film festival profit split- £3053 of net box office actually belonged to HBFF. March 2019 net box really £22,223

Net Box Office income

NET!

	FY 26/27	FY 25/26	FY 24/25	FY 23/24	FY 22/23	FY 21/22	FY 20/21	FY 19/20	FY 18/19	FY 17/18	FY 16/17	FY 15/16	FY 14/15	FY 13/14	FY 12/13	Average
April	£ 26,385.42	£ 23,570.00	£ 25,686.67	£ 19,412.50	£ 13,458.75	Cov-19 closure	Cov-19 closure	22,573	24,690	20,552	15,707	17,341	26,012	13,708	25,018	21,086
May	£ 25,471.67	£ 23,473.33	£ 17,409.58	£ 15,157.50	£ 15,921.25	Cov-19 closure	Cov-19 closure	18,785	16,593	16,787	13,575	24,121	18,517	13,431	10,986	17,710
June	£ 17,498.54	£ 28,793.33	£ 14,117.92	£ 11,786.67	£ 12,317.92	2,078	Cov-19 closure	20,668	12,678	15,642	15,130	13,327	13,388	14,854	11,361	14,546
July	£ 25,618.60	£ 15,899.17	£ 20,280.00	£ 24,639.17	£ 18,844.17	14,856	Cov-19 closure	24,191	15,581	19,527	26,674	29,252	10,073	20,517	15,446	20,100
Aug	£ 33,285.83	£ 21,098.33	£ 22,926.25	£ 30,927.50	£ 17,708.33	13,755	Cov-19 closure	20,767	25,941	23,946	23,757	17,848	16,588	16,315	19,715	21,756
Sept		£ 22,660.42	£ 22,632.92	£ 18,665.42	£ 14,004.79	11,654	Cov-19 closure	33,551	18,867	25,326	21,607	17,268	17,693	15,201	19,015	19,857
Oct		£ 28,796.67	£ 29,517.08	£ 23,254.58	£ 16,684.17	21,540	1,322	25,701	17,290	19,619	26,914	27,855	32,682	16,452	15,598	21,659
Nov		£ 33,699.17	£ 33,520.83	£ 23,955.83	£ 26,932.08	17,228	2,374	24,403	32,263	21,836	24,651	28,239	20,905	30,741	24,092	24,631
Dec		£ 28,306.67	£ 30,785.42	£ 29,970.00	£ 20,076.67	19,954	Cov-19 closure	30,812	29,171	32,596	32,035	23,355	27,160	20,167	16,070	26,189
Jan		£ 44,805.83	£ 24,300.00	£ 33,654.58	£ 21,187.08	23,756	Cov-19 closure	30,478	36,440	25,437	30,014	18,742	26,266	27,016	19,333	27,802
Feb		£ 32,675.00	£ 44,070.83	£ 36,580.00	£ 19,217.50	23,207	Cov-19 closure	26,608	29,667	30,039	36,802	16,099	23,275	32,912	26,075	29,017
March		£ 26,749.57	£ 32,424.58	£ 30,968.33	£ 18,764.92	16,020	Cov-19 closure	9,555	25,276	30,058	29,298	12,590	27,381	18,083	17,690	22,681
Totals	£ 128,260.06	£ 330,527.49	£ 317,672.08	£298,972.09	£215,117.64	£164,049.58	£3,695.71	£288,092.00	£284,455.29	£281,365.00	£296,164.00	£246,036.50	£259,939.50	£239,397.00	£220,399.00	£238,276.20
Annual monthly average	£ 25,652.01	£ 27,543.96	£ 26,472.67	£24,914.34	£17,926.47	£13,670.80		£24,007.67	£23,704.61	£23,447.08	£24,680.33	£20,503.04	£21,661.63	£19,949.75	£18,366.58	£22,321.50

April	Report now running from 1 April 2018 to 31 March 2019. NB 1-5 April '18 data also within 17-18 'film year'
May	
June	
July	
Aug	5 days flood closure 27-31 December 2015, 11 screenings lost
Sept	
Oct	
Nov	This month's figures include data to 5th April 2018 due to the 'film month' end being Thurs
Dec	
Jan	
Feb	8 screenings & 1 hire lost due to flooding / weather
March	25 screenings cancelled due Covid-19 pandemic & low audiences all month
	Includes £1802.84 from Film festival

Attendance

	FY 26/27	FY 25/26	FY 24/25	FY 23/24	FY 22/23	FY 21/22	FY 20/21	FY 19/20	FY 18/19	FY 17/18	FY 16/17	FY 15/16	FY 14/15	FY 13/14	FY 12/13	Average
April	3572	4562	3585	3097	2328	Cov-19 closure	Cov-19 closure	3,774	5,138	4,155	3,283	3,680	4,366	3,174	5,759	3,883
May	3826	3681	2719	2410	2610	Cov-19 closure	Cov-19 closure	3,341	3,230	3,358	2,812	4,647	3,491	3,231	2,524	3,222
June	2636	4512	2253	1622	1984	325	Cov-19 closure	3,197	2,562	3,129	2,930	2,642	2,403	2,880	2,607	2,549
July	3384	2571	3103	3823	3267	2,477	Cov-19 closure	4,255	2,916	3,952	5,357	5,598	2,932	3,937	3,406	3,641
Aug	4975	3253	3412	5338	2969	2,344	Cov-19 closure	4,155	5,661	4,929	5,048	3,722	3,643	3,759	4,517	4,123
Sept		3266	3026	2722	2161	1,805	Cov-19 closure	4,794	3,680	4,420	3,904	3,145	2,921	2,656	4,347	3,296
Oct		4036	4621	3831	3247	3,631	195	4,131	3,203	3,969	5,278	5,011	6,397	3,272	3,509	3,881
Nov		4676	4699	2905	4402	2,844	248	4,127	5,730	4,288	4,663	5,108	5,191	5,917	5,730	4,323
Dec		4885	6648	5427	4315	3,129	Cov-19 closure	5,331	5,727	6,401	6,080	4,862	5,340	4,226	3,712	5,083
Jan		6036	3230	4877	3344	3,484	Cov-19 closure	5,618	6,809	5,444	5,515	3,768	5,491	5,288	4,480	4,876
Feb		4703	6741	5511	3501	4,167	Cov-19 closure	4,988	5,692	5,962	7,205	3,134	4,689	6,072	6,065	5,264
March		5388	4311	7544	4218	2,776	Cov-19 closure	1,747	4,703	6,068	5,297	2,659	5,032	3,517	4,043	4,408
Totals	18393	51569	48348	49,107	38,346	26,982	443	49,458	55,051	56,075	57,372	47,976	51,896	47,929	50,699	43,310
Annual monthly average	3679	4297	4029	4,092	3,196	2,998		4,122	4,588	4,673	4,781	3,998	4,325	3,994	4,225	4,071

April	Report now running from 1 April 2018 to 31 March 2019. NB 1-5 April '18 data also within 17-18 'film year'
May	
June	
July	
Aug	5 days flood closure 27-31 December 2015, 11 screenings lost
Sept	
Oct	
Nov	This month's figures include data to 5th April 2018 due to the 'film month' end being Thurs
Dec	
Jan	
Feb	8 screenings & 1 hire lost due to flooding / weather
March	25 screenings cancelled due Covid-19 pandemic & low audiences all month
	Includes Film Festival

Number of screenings

	FY 26/27	FY 25/26	FY 24/25	FY 23/24	FY 22/23	FY 21/22	FY 20/21	FY 19/20	FY 18/19	FY 17/18	FY 16/17	FY 15/16	FY 14/15	FY 13/14	FY 12/13	Average
April	78	71	55	59	64	Cov-19 closure	Cov-19 closure	56	66	59	64	50	58	50	62	61
May	73	72	59	53	54	Cov-19 closure	Cov-19 closure	56	59	54	49	62	63	63	45	59
June	64	61	60	53	54	3	Cov-19 closure	53	56	61	48	43	44	43	44	49
July	81	70	70	58	56	54	Cov-19 closure	56	62	59	62	69	47	53	64	62
Aug	90	79	94	64	61	55	Cov-19 closure	67	69	69	65	66	66	74	64	70
Sept		61	56	52	54	51	Cov-19 closure	55	52	65	62	47	47	43	57	54
Oct		62	55	54	57	54	2	58	50	54	59	63	59	49	48	52
Nov		63	64	52	51	52	4	55	56	52	49	48	60	54	55	51
Dec		64	67	52	53	53	Cov-19 closure	57	59	71	59	40	47	48	48	55
Jan		64	63	52	53	56	Cov-19 closure	56	59	52	50	62	57	56	45	56
Feb		64	57	56	51	54	Cov-19 closure	50	55	56	55	53	50	49	51	54
March		73	64	70	55	54	Cov-19 closure	28	57	69	59	52	48	44	58	56

April	Report now running from 1 April 2018 to 31 March 2019. NB 1-5 April '18 data also within 17-18 'film year'
May	
June	
July	
Aug	5 days flood closure 27-31 December 2015, 11 screenings lost
Sept	
Oct	
Nov	This month's figures include data to 5th April 2018 due to the 'film month' end being Thurs
Dec	
Jan	
Feb	8 screenings & 1 hire lost due to flooding / weather
March	

Totals	386	804	764	675	663	486	6	647	700	721	681	655	646	626	641	581	25 screenings cancelled due Covid-19 pandemic & low audiences all month
Annual monthly average	77	67	64	56	55	54		54	58	60	57	55	54	52	53	55	

Secondary sales income						NET!	Incl. kiosk bar	Incl. kiosk bar	Incl. kiosk bar	Incl. kiosk bar	Incl. kiosk bar	Incl. kiosk bar	Incl. kiosk bar	Incl. kiosk bar			
	FY 26/27	FY 25/26	FY 24/25	FY 23/24	FY 22/23	FY 21/22	FY 20/21	FY 19/20	FY 18/19	FY 17/18	FY 16/17	FY 15/16	FY 14/15	FY 13/14	FY 12/13	Average	
April	£ 9,711.52	£ 10,809.78	£ 8,577.00	£ 6,609.73	£ 5,010.73	Cov-19 closure	Cov-19 closure	7,032	8,148	5,912	4,436	3,812	4,670	3,042	4,887	6,358	Report now running from 1 April 2018 to 31 March 2019. NB 1-5 April '18 data also within 17-18 'film year'
May	£ 10,798.83	£ 8,013.77	£ 6,035.61	£ 4,957.03	£ 6,066.30	Cov-19 closure	Cov-19 closure	5,087	5,000	4,203	2,582	4,973	4,118	3,378	2,451	5,205	
June	£ 6,309.43	£ 10,930.67	£ 5,451.27	£ 4,048.21	£ 4,246.56	491	Cov-19 closure	6,145	5,001	5,156	3,859	3,395	2,711	3,389	2,667	4,557	
July	£ 9,023.68	£ 5,945.72	£ 6,885.43	£ 9,064.89	£ 6,515.89	3,391	Cov-19 closure	6,560	5,078	5,725	7,345	6,726	4,607	3,697	3,384	5,996	
Aug	£ 12,709.04	£ 8,165.06	£ 7,229.08	£ 12,278.86	£ 5,579.29	4,152	Cov-19 closure	7,057	9,041	8,141	6,199	4,020	3,989	4,210	4,095	6,919	5 days flood closure 27-31 December 2015, 11 screenings lost
Sept		£ 8,250.11	£ 6,600.79	£ 7,482.56	£ 4,692.09	3,750	Cov-19 closure	8,405	6,343	6,888	4,937	4,251	3,739	3,184	3,754	5,560	
Oct		£ 13,562.39	£ 11,315.93	£ 9,367.83	£ 8,020.78	8,217	333	6,757	6,266	6,300	5,487	7,319	6,723	3,182	3,465	6,880	
Nov		£ 11,044.57	£ 10,356.58	£ 6,412.76	£ 8,055.34	5,837	395	6,876	9,156	5,573	5,291	6,458	4,712	5,253	5,336	6,483	This month's figures include data to 5th April 2018 due to the 'film month' end being Thurs
Dec		£ 14,252.19	£ 15,409.56	£ 12,876.42	£ 9,759.40	7,068	Cov-19 closure	11,044	10,661	10,165	8,657	5,274	5,991	5,011	3,694	9,220	
Jan		£ 14,724.30	£ 8,160.30	£ 10,040.87	£ 6,961.24	7,511	Cov-19 closure	10,227	9,949	7,819	6,816	4,238	5,252	5,324	3,999	7,771	
Feb		£ 12,950.37	£ 14,123.05	£ 12,364.05	£ 7,235.89	8,001	Cov-19 closure	8,138	9,538	9,918	9,033	3,564	5,619	5,938	4,728	8,550	8 screenings & 1 hire lost due to flooding / weather
March		£ 12,611.25	£ 10,502.79	£ 13,937.48	£ 9,752.82	4,877	Cov-19 closure	3,182	7,613	9,132	7,823	3,222	6,442	3,715	3,990	7,446	
Live bar sales total		£ -	£ -	£ -	£ -	0	0	0	0	0	970	5,296	5,612	9,757	5,249	1,920	25 screenings cancelled due Covid-19 pandemic & low audiences all month
Totals incl any live bar	£ 48,552.51	£ 131,260.16	£ 110,647.38	£109,440.66	£81,896.33	£53,293.61	£728.25	£86,509.60	£91,795.47	£84,932.00	£73,435.00	£62,548.00	£64,185.91	£59,080.00	£51,699.00	£74,000.26	
Annual monthly average	£ 9,710.50	£ 10,938.35	£ 9,220.62	£9,120.05	£6,824.69	£5,921.51	-	£7,209.13	£7,649.62	£7,077.67	£6,119.58	£5,212.33	£5,348.83	£4,923.33	£4,308.25	£7,113.18	
						June 2021: 3 shows	Just 6 shows: Oct 20: 2 shows, Nov 20: 4 shows										

MONTHLY FORECAST 2026-27

July Actual	Nominal code		April	April Actual	May	May Actual	June	June Actual	July	July Actual	August	August Forecast	September	September Forecast	October	October Forecast	November	November Forecast	December	December Forecast
£ 26,181.93	4200	£ 385,600.00	£ 32,133.33	£ 27,146.49	£ 32,133.33	£ 26,139.92	£ 32,133.33	£ 17,980.62	£ 32,133.33	£ 26,181.93	£ 32,133.33	£ 34,388.66	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33
£ 1,657.66	4603	£ 9,600.00	£ 1,382.94	£ 1,382.94	£ 800.00	£ 1,269.65	£ 800.00	£ -	£ 800.00	£ 1,657.66	£ 800.00	£ 1,489.30	£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 800.00
£ 9,021.68	4303	£ 135,680.00	£ 11,306.67	£ 9,711.52	£ 11,306.67	£ 10,798.83	£ 11,306.67	£ 6,309.43	£ 11,306.67	£ 9,021.68	£ 11,306.67	£ 12,711.04	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67
£ 782.00	4500	£ 10,500.00	£ 875.00	£ 1,352.00	£ 875.00	£ 1,182.00	£ 875.00	£ 1,000.00	£ 875.00	£ 782.00	£ 875.00	£ 1,894.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00
£ -	4600	£ 20,000.00	£ 1,666.67	£ 126.96	£ 1,666.67	£ 3,090.00	£ 1,666.67	£ 437.50	£ 1,666.67	£ -	£ 1,666.67	£ 175.00	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67
£ 2,578.70	4601	£ 16,020.00	£ 1,335.00	£ 2,578.40	£ 1,335.00	£ 715.00	£ 1,335.00	£ 715.00	£ 1,335.00	£ 2,578.70	£ 1,335.00	£ 595.83	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00
	4900	£ 1,000.00	£ 83.33	£ 1,181.28	£ 83.33	£ -	£ 83.33	£ -	£ 83.33		£ 83.33		£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33
£ 279.43	4604	£ 1,000.00	£ 83.33	£ 126.00	£ 83.33	£ 166.60	£ 83.33	£ 393.03	£ 83.33	£ 279.43	£ 83.33	£ 177.83	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33
-£ 411.99	4607	£ 6,000.00	£ 500.00	£ 997.35	£ 500.00	£ 1,097.84	£ 500.00	-£ 681.19	£ 500.00	-£ 411.99	£ 500.00	£ 917.53	£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 500.00
	8003	£ 50.00	£ 4.17	£ -	£ 4.17	£ -	£ 4.17	£ -	£ 4.17		£ 4.17		£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 4.17
	4610	£ 1,500.00	£ 125.00	£ -	£ 125.00	£ -	£ 125.00	£ -	£ 125.00		£ 125.00		£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00
	4614	£ 26,994.00	£ 2,249.50	£ -	£ 2,249.50	£ -	£ 2,249.50	£ -	£ 2,249.50		£ 2,249.50		£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50
£ 40,089.41		**£ 613,944.00**	**£ 51,744.94**	**£ 44,602.94**	**£ 51,162.00**	**£ 44,459.84**	**£ 51,162.00**	**£ 26,154.39**	**£ 51,162.00**	**£ 40,089.41**	**£ 51,162.00**	**£ 52,349.19**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**
£ 5,115.72	5100	£ 154,240.00	£ 12,853.33	£ 5,268.52	£ 12,853.33	£ 10,075.82	£ 12,853.33	£ 8,397.71	£ 12,853.33	£ 5,115.72	£ 12,853.33	£ 8,686.51	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33
£ -	5101	£ 2,000.00	£ 166.67	£ -	£ 166.67	£ -	£ 166.67	£ -	£ 166.67	£ -	£ 166.67	£ -	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67
£ 3,779.99	5200	£ 50,201.60	£ 4,183.47	£ 4,088.49	£ 4,183.47	£ 3,821.45	£ 4,183.47	£ 2,199.91	£ 4,183.47	£ 3,779.99	£ 4,183.47	£ 3,792.28	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47
£ -	5302	£ 500.00	£ 41.67	£ -	£ 41.67	£ -	£ 41.67	£ -	£ 41.67	£ -	£ 41.67		£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67
£ 208.66	7100	£ 11,000.00	£ 916.67	£ 783.13	£ 916.67	£ 14.70	£ 916.67	£ 275.28	£ 916.67	£ 208.66	£ 916.67	£ 16.64	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67
£ 9,104.37		**£ 217,941.60**	**£ 18,161.80**	**£ 10,140.14**	**£ 18,161.80**	**£ 13,911.97**	**£ 18,161.80**	**£ 10,872.90**	**£ 18,161.80**	**£ 9,104.37**	**£ 18,161.80**	**£ 12,495.43**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**
£ 1,092.21	7103	£ 16,000.00	£ 1,333.33	£ 943.79	£ 1,333.33	£ 3,757.00	£ 1,333.33	£ 1,555.08	£ 1,333.33	£ 1,092.21	£ 1,333.33	£ 1,007.00	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33
£ -	7106	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
£ -	7105	£ 4,074.00	£ 339.50	£ -	£ 339.50	£ 494.10	£ 339.50	£ -	£ 339.50	£ -	£ 339.50	£ 57.69	£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 339.50
£ 8,705.76	7511	£ 8,400.00	£ 700.00	£ -	£ 700.00	£ -	£ 700.00	£ -	£ 700.00	£ 8,705.76	£ 700.00		£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 700.00
£ -	7213	£ 500.00	£ 41.67	£ -	£ 41.67	£ -	£ 41.67	£ -	£ 41.67	£ -	£ 41.67	£ -	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67
£ 875.00	7116	£ -	£ -	£ -	£ -	£ 500.00	£ -	£ 106.44	£ -	£ 875.00	£ -		£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
£ -	7554	£ 1,200.00	£ 100.00	£ -	£ 100.00	£ -	£ 100.00	£ -	£ 100.00	£ -	£ 100.00		£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 100.00
£ 2,225.94	7517	£ 11,000.00	£ 916.67	£ 367.05	£ 916.67	£ 382.72	£ 916.67	£ 980.78	£ 916.67	£ 2,225.94	£ 916.67	£ 933.01	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67
£ 349.29	7510	£ 2,000.00	£ 166.67	£ 1,707.27	£ 166.67	£ 765.72	£ 166.67	£ 1,137.74	£ 166.67	£ 349.29	£ 166.67	£ 442.52	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67
£ 494.70		£ 2,000.00	£ 166.67	£ -	£ 166.67	£ 109.00	£ 166.67	£ 280.00	£ 166.67	£ 494.70	£ 166.67	£ 81.20	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67
£ 1,461.75	7600	£ 2,300.00	£ 191.67	£ 367.02	£ 191.67	£ -	£ 191.67	£ -	£ 191.67	£ 1,461.75	£ 191.67		£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 191.67
£ 146.36	7101	£ 3,600.00	£ 300.00	£ 396.38	£ 300.00	£ 145.45	£ 300.00	£ 366.57	£ 300.00	£ 146.36	£ 300.00	£ 186.40	£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 300.00
£ 10.83	7102	£ 1,000.00	£ 83.33	£ 331.38	£ 83.33	£ 10.83	£ 83.33	£ 10.83	£ 83.33	£ 10.83	£ 83.33	£ 10.83	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33
£ -	7107	£ 2,600.00	£ 216.67	£ 716.61	£ 216.67	£ -	£ 216.67	£ 662.61	£ 216.67	£ -	£ 216.67		£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 216.67
£ 201.67	7660	£ 1,500.00	£ 125.00	£ -	£ 125.00	£ 652.85	£ 125.00	£ 195.00	£ 125.00	£ 201.67	£ 125.00		£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00
£ 45.89	8001	£ 2,000.00	£ 166.67	£ 27.65	£ 166.67	£ 68.13	£ 166.67	£ 49.93	£ 166.67	£ 45.89	£ 166.67	£ 55.74	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67
£ -	7555	£ 200.00	£ 16.67	£ -	£ 16.67	£ -	£ 16.67	£ -	£ 16.67	£ -	£ 16.67		£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 16.67
	7117	£ 26,994.00	£ 2,249.50	£ -	£ 2,249.50		£ 2,249.50	£ -	£ 2,249.50		£ 2,249.50	£ 99.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50
£ 15,609.40		**£ 85,368.00**	**£ 7,114.00**	**£ 4,857.15**	**£ 7,114.00**	**£ 6,885.80**	**£ 7,114.00**	**£ 5,344.98**	**£ 7,114.00**	**£ 15,609.40**	**£ 7,114.00**	**£ 2,873.89**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**
£ 15,375.64		**£ 310,634.40**	**£ 26,469.14**	**£ 29,605.65**	**£ 25,886.20**	**£ 23,662.07**	**£ 25,886.20**	**£ 9,936.51**	**£ 25,886.20**	**£ 15,375.64**	**£ 25,886.20**	**£ 36,979.87**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**
£ 8,536.45	6000	£ 97,779.13	£ 8,148.26	£ 6,489.62	£ 8,148.26	£ 8,591.53	£ 8,148.26	£ 8,089.77	£ 8,148.26	£ 8,536.45	£ 8,148.26	£ 8,175.45	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26
£ 1,606.67	6105	£ 20,308.83	£ 1,692.40	£ 1,248.95	£ 1,692.40	£ 1,606.67	£ 1,692.40	£ 1,606.67	£ 1,692.40	£ 1,606.67	£ 1,692.40	£ 1,606.67	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40
£ 3,487.11	6106	£ 44,977.07	£ 3,748.09	£ 3,108.47	£ 3,748.09	£ 3,546.79	£ 3,748.09	£ 3,487.11	£ 3,748.09	£ 3,487.11	£ 3,748.09	£ 3,487.11	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09
£ 2,742.35	6103	£ 33,226.75	£ 2,768.90	£ 2,120.74	£ 2,768.90	£ 2,554.09	£ 2,768.90	£ 2,346.96	£ 2,768.90	£ 2,742.35	£ 2,768.90	£ 1,987.63	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90
£ 2,390.33	6104	£ 23,560.90	£ 1,963.41	£ 1,960.35	£ 1,963.41	£ 2,656.53	£ 1,963.41	£ 3,019.54	£ 1,963.41	£ 2,390.33	£ 1,963.41	£ 3,249.45	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41
£ 3,566.60	6102	£ 48,125.26	£ 4,010.44	£ 2,613.70	£ 4,010.44	£ 4,577.61	£ 4,010.44	£ 3,691.24	£ 4,010.44	£ 3,566.60	£ 4,010.44	£ 5,412.14	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44
£ 4,489.57	6101	£ 53,906.77	£ 4,492.23	£ 4,256.91	£ 4,492.23	£ 6,633.79	£ 4,492.23	£ 5,222.98	£ 4,492.23	£ 4,489.57	£ 4,492.23	£ 6,238.14	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23
£ 952.49	6100	£ 12,039.61	£ 1,003.30	£ 742.94	£ 1,003.30	£ 952.49	£ 1,003.30	£ 952.49	£ 1,003.30	£ 952.49	£ 1,003.30	£ 952.49	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30
		£ -																		
		£ -																		
£ 27,771.57		**£ 333,924.32**	**£ 27,827.03**	**£ 22,541.68**	**£ 27,827.03**	**£ 31,119.50**	**£ 27,827.03**	**£ 28,416.76**	**£ 27,827.03**	**£ 27,771.57**	**£ 27,827.03**	**£ 31,109.08**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**
-£ 12,395.93		**-£ 23,289.92**	**-£ 1,357.89**	**£ 7,063.97**	**-£ 1,940.83**	**-£ 7,457.43**	**-£ 1,940.83**	**-£ 18,480.25**	**-£ 1,940.83**	**-£ 12,395.93**	**-£ 1,940.83**	**£ 5,870.79**	**-£ 1,940.83**	-£ 1,940.83	**-£ 1,940.83**	-£ 1,940.83	**-£ 1,940.83**	-£ 1,940.83	**-£ 1,940.83**	-£ 1,940.83
£ -	4620	£ 25,000.00	£ 2,083.33	£ 25,000.00	£ 2,083.33	£ -	£ 2,083.33	£ -	£ 2,083.33	£ -	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33
-£ 12,395.93		**£ 1,710.08**	**£ 725.45**	**£ 32,063.97**	**£ 142.51**	**-£ 7,457.43**	**£ 142.51**	**-£ 18,480.25**	**£ 142.51**	**-£ 12,395.93**	**£ 142.51**	**£ 7,954.12**	**£ 142.51**	£ 142.51	**£ 142.51**	£ 142.51	**£ 142.51**	£ 142.51	**£ 142.51**	£ 142.51
#REF!				£ 32,063.97		£ 24,606.54		£ 6,126.29		**-£ 6,269.64**		£ 1,684.48		£ 1,826.99		£ 1,969.50		£ 2,112.00		£ 2,254.51

January	January Forecast	February	February Forecast	March	March Forecast	Total	Check	Annual Forecast
£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 32,133.33	£ 385,600.00	£ -	£ 356,770.95
£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 800.00	£ 10,182.94	-£ 582.94	£ 10,816.61
£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 11,306.67	£ 135,680.00	£ -	£ 127,699.17
£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 875.00	£ 10,500.00	£ -	£ 12,335.00
£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 1,666.67	£ 20,000.00	£ -	£ 15,496.13
£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 1,335.00	£ 16,020.00	£ -	£ 16,527.93
£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 1,000.00	£ -	£ 1,764.61
£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 1,000.00	£ -	£ 1,726.22
£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 500.00	£ 6,000.00	£ -	£ 5,419.54
£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 4.17	£ 50.00	£ -	£ 29.17
£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 1,500.00	£ -	£ 875.00
						£ -	£ -	£ -
						£ -	£ -	£ -
£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 26,994.00	£ -	£ 15,746.50
						£ -	£ -	£ -
£ 51,162.00	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 51,162.00**	**£ 614,526.94**	**-£ 582.94**	**£ 565,206.83**
						£ -	£ -	£ -
						£ -	£ -	£ -
£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 12,853.33	£ 154,240.00	£ -	£ 127,517.61
£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 2,000.00	£ -	£ 1,166.67
£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 4,183.47	£ 50,201.60	£ -	£ 46,966.39
£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 500.00	£ -	£ 291.67
£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 11,000.00	£ -	£ 7,715.08
						£ -	£ -	£ -
£ 18,161.80	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 18,161.80**	**£ 217,941.60**	**£ -**	**£ 183,657.41**
						£ -		£ -
						£ -		£ -
£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 1,333.33	£ 16,000.00	£ -	£ 17,688.41
£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -
£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 339.50	£ 4,074.00	£ -	£ 2,928.29
£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 700.00	£ 8,400.00	£ -	£ 13,605.76
£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 41.67	£ 500.00	£ -	£ 291.67
£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ -	£ 1,481.44
£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 100.00	£ 1,200.00	£ -	£ 700.00
£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 916.67	£ 11,000.00	£ -	£ 11,306.17
£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 2,000.00	£ -	£ 5,569.21
£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 2,000.00	£ -	£ 2,131.57
£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 191.67	£ 2,300.00	£ -	£ 3,170.44
£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 300.00	£ 3,600.00	£ -	£ 3,341.16
£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 83.33	£ 1,000.00	£ -	£ 958.03
£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 216.67	£ 2,600.00	£ -	£ 2,895.89
£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 125.00	£ 1,500.00	£ -	£ 1,924.52
£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 166.67	£ 2,000.00	£ -	£ 1,414.01
£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 16.67	£ 200.00	£ -	£ 116.67
						£ -	£ -	£ -
						0	£ -	£ -
£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 2,249.50	£ 26,994.00	£ -	£ 15,846.00
£ 7,114.00	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 7,114.00**	**£ 85,368.00**	**£ -**	**£ 85,369.22**
						£ -	£ -	£ -
£ 25,886.20	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 25,886.20**	**£ 311,217**	**-£ 582.94**	**£ 296,180.20**
						£ -	£ -	£ -
						£ -	£ -	£ -
£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 8,148.26	£ 97,779.13	£ -	£ 96,920.65
£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 1,692.40	£ 20,308.83	£ -	£ 19,522.45
£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 3,748.09	£ 44,977.07	£ -	£ 43,353.21
£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 2,768.90	£ 33,226.75	£ -	£ 31,134.04
£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 1,963.41	£ 23,560.90	£ -	£ 27,020.06
£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 4,010.44	£ 48,125.26	£ -	£ 47,934.36
£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 4,492.23	£ 53,906.77	£ -	£ 58,287.01
£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 1,003.30	£ 12,039.61	£ -	£ 11,576.01
						£ -	£ -	£ -
						£ -	£ -	£ -
£ 27,827.03	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 27,827.03**	**£ 333,924.32**	**£ -**	**£ 335,747.78**
						£ -	£ -	£ -
-£ 1,940.83	**-£ 1,940.83**	**-£ 1,940.83**	**-£ 1,940.83**	**-£ 1,940.83**	**-£ 1,940.83**	**-£ 22,706.98**	**£ -**	**-£ 38,984.64**
						£ -	£ -	£ -
£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 2,083.33	£ 25,000.00	£ -	£ 41,666.67
						£ -	£ -	£ -
£ 142.51	**£ 142.51**	**£ 142.51**	**£ 142.51**	**£ 142.51**	**£ 142.51**	**£ 2,293.02**	**£ -**	**£ 2,682.03**
	£ 2,397.02		£ 2,539.52		£ 2,682.03			

Hebden Bridge Picture House Financial Briefing – August 2026

Overview

August delivered a surplus of £5,870.79 against a budgeted loss of £1,940.86, outperforming budget by £7,811.65. Despite this strong month, the year-to-date position remains a deficit of £25,399.15, which is £15,694.85 worse than budget.

Income Performance

Total income was £52,349, £1,187 above budget. Ticket sales, food and beverage sales, memberships, screen advertising and gift vouchers exceeded budget. Private hires, shop rentals and the absence of grant income continue to affect year-to-date performance.

Cost Management

Direct costs were £5,666 below budget, mainly due to lower royalties and maintenance costs. Running costs were £4,240 below budget with savings across utilities, waste, training and heritage development.

Staffing

Staff costs were £31,109, £3,282 above budget, largely due to Duty Manager, Usher and Marketing salary costs.

Key Messages

- Strong August trading performance.
- Admissions and kiosk sales remain healthy.
- Direct and running costs were well controlled.
- Staffing costs require continued monitoring.
- Missing grant income is a significant factor in the year-to-date deficit.
- Year-to-date deficit remains £25.4k despite August improvements.

	Assumptions	27-28 DRAFT BUDGET	26-27 BUDGET	26-27 FORECAST	25-26 BUDGET	25-26 ACTUAL
Average Ticket Price	last 12 months - £420K/attendance of 50,396 less VAT	£ 6.94	**£ 7.40**			
Income						
Ticket Sales	55,000	£ 381,700.00	£ 385,600.00	£ 356,770.95	£ 347,324.00	£ 338,711.21
Screen Advertising	Proportionate to ac	£ 11,571.00	£ 9,600.00	£ 10,816.61	£ 9,600.00	£ 11,457.18
Kiosk Sales (£3.06 av spend + 3%)	£3.15	£138,600.00	£ 135,680.00	£ 127,699.17	£ 116,724.72	£ 131,383.20
Memberships		£ 14,000.00	£ 10,500.00	£ 12,335.00	£ 10,500.00	£ 21,230.00
Private Hire Fees		£ 20,000.00	£ 20,000.00	£ 15,496.13	£ 19,392.00	£ 24,446.47
Unit 1&3 Rentals		£ 17,000.00	£ 16,020.00	£ 16,527.93	£ 16,020.00	£ 16,033.60
Bank Interest Received		£ 2,000.00	£ 1,000.00	£ 1,764.61	£ 1,000.00	£ 2,621.34
Donations Received		£ 2,000.00	£ 1,000.00	£ 1,726.22	£ 1,000.00	£ 3,582.47
Gift Voucher Sales		£ 6,200.00	£ 6,000.00	£ 5,419.54	£ 6,000.00	£ 3,030.12
Overs/Shorts		£ 50.00	£ 50.00	£ 29.17	£ 50.00	£ -
Grants/Sponsorship		£ 1,500.00	£ 1,500.00	£ 875.00		£ -
Exceptional Items						
Screen 2 Development Phase		£ -	£ 26,994.00	£ 15,746.50	£ 30,000.00	£ 30,000.00
		£ 594,621.00	**£ 613,944.00**	**£ 565,206.83**	**£ 557,610.72**	**£ 582,495.59**
Direct Costs						
Royalties - Films	40%	£ 152,680.00	£ 154,240.00	£ 127,517.61	£ 138,929.60	£ 143,540.83
National Theatre						
Film Royalties						
Special Events		£ 2,000.00	£ 2,000.00	£ 1,166.67		
Community hire						
Quiz						
Kiosk Supplies	37%	£ 51,282.00	£ 50,201.60	£ 46,966.39	£ 43,188.15	£ 56,946.97
Miscellaneous Supplies		£ 500.00	£ 500.00	£ 291.67	£ 500.00	£ -
Maintenance		£ 10,000.00	£ 11,000.00	£ 7,715.08	£ 11,000.00	£ 8,902.54
		£ 216,462.00	**£ 217,941.60**	**£ 183,657.41**	**£ 193,617.75**	**£ 209,390.34**
Running Costs						
Energy			£ 16,000.00	£ 17,688.41	£ 24,000.00	£ 11,413.75
Gas		£ 10,400.00				
Electricity		£ 9,700.00				
Rates (Zero rated)		£ -	£ -	£ -	£ -	£ -
Water		£ 3,500.00	£ 4,074.00	£ 2,928.29	£ 4,074.12	£ 8,037.11
Buildings Insurance		£ 10,000.00	£ 8,400.00	£ 8,705.26	£ 7,000.00	£ 8,105.21
Staff Uniforms		£ 500.00	£ 500.00	£ 291.67	£ 500.00	£ 809.00
Screen 2		£ -	£ -	£ 1,481.44	£ 30,000.00	£ 22,609.22
Film Delivery - remove		£ -	£ 1,200.00	£ -	£ 1,200.00	£ -
Box Office			£ 11,000.00	£ 11,306.17	£ 9,000.00	£ 12,351.43
Booking System - Savoy		£ 13,000.00				
Card terminal charges						
Website						
Office Expenses		£ 4,000.00	£ 2,000.00	£ 5,569.21	£ 3,600.00	£ 6,430.95
IT						
Phones						
Stationery						
Photocopying						
Equipment						
Marketing		£ 5,000.00	£ 2,000.00	£ 2,131.57		
Printing						
Promotional Material						
Advertising						
sponsored adds						
PRS/PPL		£ 4,000.00	£ 2,300.00	£ 3,170.44	£ 2,000.00	£ 5,774.16
Cleaning		£ 4,000.00	£ 3,600.00	£ 3,341.16	£ 3,600.00	£ 3,003.95
Contracted Hygeine Services						
Cleaning Material/Equipment						
Projection Equipment			£ 1,000.00	£ 958.03	£ 1,000.00	£ 3,002.87
Predicted replacement of equipment						
Repairs						
Waste		£ 3,000.00	£ 2,600.00	£ 2,895.89	£ 2,000.00	£ 2,660.20
Training - to HRTC			£ 1,500.00	£ 1,924.52	£ 2,000.00	£ 355.50
Bank Charges		£ 1,500.00	£ 2,000.00	£ 1,414.01	£ 1,992.00	£ 779.23
Press Listings - Remove		£ -	£ 200.00	£ 116.67	£ 200.00	£ -
Exceptional Items						
Screen 2 EMR - Dev Phase - Separate Budget			£ 26,994.00	£ 15,846.00		
		£ 68,600.00	**£ 85,368.00**	£ 79,768.72	**£ 92,166.12**	£ 85,332.58
Gross Profit (Loss):		**£ 309,559.00**	**£ 310,634.40**	**£ 301,780.70**	**£ 271,826.85**	£ 287,772.67
Salaries (Inc PAYE & Pension)	**Increments & 5% NJC Award applied**					
Management (GM & AGM)		£ 100,852.68	£ 97,779.13	£ 96,920.65	£ 45,877.65	£ 59,315.57
Front Of House		£ 21,104.57	£ 20,308.83	£ 19,522.45	£ 15,031.11	£ 19,688.99
Tech & Facilities		£ 45,178.29	£ 44,977.07	£ 43,353.21	£ 32,620.35	£ 22,240.22
Projectionist Salary Costs		£ 36,516.53	£ 33,226.75	£ 31,134.04	£ 35,606.71	£ 84,223.02
Marketing Salary Costs		£ 24,076.10	£ 23,560.90	£ 27,020.06	£ 18,990.50	£ 30,396.22
DM Salary Costs		£ 48,247.39	£ 48,125.26	£ 47,934.36	£ 42,454.57	£ 56,440.03
Usher Salary Costs		£ 58,518.91	£ 53,906.77	£ 58,287.01	£ 42,050.28	£ 62,341.40
Cleaning Staff Salary Costs		£ 12,286.38	£ 12,039.61	£ 11,576.01	£ 8,726.08	£ 11,077.48
HMRC			£ -		£ 22,416.60	-£ 17,022.21
WYPF			£ -		£ 38,961.36	£ -
		£ 346,780.85	**£ 333,924.32**	**£ 335,747.78**	**£ 302,735.21**	**£ 328,700.72**
Net Profit (Loss):		**-£ 37,221.85**	**-£ 23,289.92**	**-£ 33,967.08**	**-£ 30,908.36**	**-£ 40,928.05**
HRTC Community Contribution		£ 35,000.00	£ 25,000.00	£ 25,000.00	£ -	£ -
TOTAL PROFIT/LOSS		**-£ 2,221.85**	**£ 1,710.08**	**-£ 8,967.08**		