# MEETING of the STRATEGY & REVIEW COMMITTEE held Wednesday 2nd August 2023

### **MINUTES**

PRESENT Councillors; Boden, Butterick, Fenton, Fraser, Guilfoyle & Hayes.

Clerk: Jason Boom - Town Clerk.

# 135. ELECTION OF CHAIR & DEPUTY CHAIR OF THE STRATEGY & REVIEW COMMITTEE 2023/24

It was moved by Cllr Butterick Seconded by Cllr Fraser and

**RESOLVED**: that Cllr Hayes be Chair of the Strategy & Review Committee for the council year 2023/24.

It was moved by Cllr Hayes Seconded by Cllr Fenton and

**RESOLVED**: to defer selection of the Deputy Chair of the Strategy & Review Committee for the council year 2023/24 until the next meeting.

### 136. Apologies for Absence and any substitutions

Apologies were received from Cllrs Needham & Harvey with Cllr Boden substituting for Cllr Harvey.

### 137. Members` Interests relating to agenda items for this meeting.

None were declared at this time.

# 138. Matters arising from Minutes of Meetings held 22<sup>nd</sup> March 2023 not itemised on this Agenda.

The clerk advised that supportive meetings had been attended with Hope Baptist Church who had been able as a consequence to secure new membership of their management committee and had relaunched those arrangements to the wider community.

The updating of Key Documents is yet to be finalised as we await the completion of the audit process. A schedule of documents to be presented will be circulated.

### 139. COMMITTEE MEMBERSHIP

It was moved by Cllr Hayes Seconded by Cllr Guilfoyle and

**RESOLVED**: to recommend that Karl Boggis be a member of the Strategy & Review Committee as a Mytholmroyd Councillor with extensive knowledge and experience of the area.

### 140. COMMUNICATION FROM THE ANNUAL TOWN MEETING

Communications from Paul Monahan were discussed by the committee.

It was moved by Cllr Fenton Seconded by Cllr Hayes and

**RESOLVED**: to recommend that the clerk writes to Paul Monahan stating that we appreciate the comments and will remain mindful of them. That we disagree with his comments regarding our commitment and work on the climate emergency and remain committed to serving the community with regard to ensuring a balance is retained between servicing residents and those that visit our area. Recent work with Calderdale MBC on street cleansing and graffiti will also be highlighted.

### 141. YOUTH EMPLOYMENT SUPPORT

The reports from C & K Services were considered along with a summary report outlining the position and the terms of the arrangement.

A discussion followed with a collective realisation that the programme was not performing as well as was hoped despite the hard work of the C & K Staff and the support of HRTC. Cllr Butterick shared his understanding of the project and how it sits within the careers opportunities provided across the Calder Valley and more widely through Calderdale. This included the involvement of the local high school.

The committee asked what can we do for young people in Hebden Royd stating that the council must decide on a strategy that would reach out to the wider young people community. Examples such as Reach 4ward, which HRTC already supports, have strong local expertise that should be supported, developed and expanded. The meeting felt this would be an appropriate way to grow provision in Hebden Royd.

It was moved by Cllr Hayes Seconded by Cllr Butterick and

**RESOLVED:** to recommend that Cllr Butterick and the Town Clerk engage with C & K Services to identify how the service could integrate with other services and if HRTC could help and support that transition.

### 142. AGE FRIENDLY COMMUNITY & OLD PEOPLES WELFARE COMMITTEE

It was moved by Cllr Hayes Seconded by Cllr Fraser and

**RESOLVED**: to recommend that HRTC endorses the request from the Old Peoples Welfare Committee to lead on the Age Friendly initiative in our area, working closely with other partners and statutory bodies including Calderdale MBC. Should the Old Peoples Welfare Committee feel a council representative be viewed helpful they should request one. Funding requests should be directed to the Community Funding Committee, the best mechanism to consider and evaluation, for consideration.

This arrangement was viewed as a grass roots approach to delivering support and achieving best value.

### 143. OUESTIONS & SUGGESTIONS

The outcomes of this event continue to be circulated amongst committees and committee chairs, being used as a point of reference.

Councillors discussed Councillor Ward Surgeries which were seen as allowing residents to conveniently air their requests and for councillors to pick up ward work, starting by listening and to allow demand to be quantified.

It was moved by Cllr Guilfoyle Seconded by Cllr Fenton and

**RESOLVED**: to recommend that councillors and HRTC Officers develop a model for HRTC Councillors Surgeries plus online contact, via the Town Council website and social media platforms should be part of this and complement ward surgeries allowing remote questions to be put to the council. This will be publicised through all means available along with an outline of subjects than can be covered. This will be supported by a brief for all councillors who host surgeries along with a method to record and consequently evaluate.

Meeting finished at 8.35pm.

# MEETING of the STRATEGY & REVIEW COMMITTEE held Wednesday 18th October 2023

### **MINUTES**

PRESENT Councillors; Boggis, Fraser, Guilfoyle, Hayes & Needham.

Clerk: Jason Boom - Town Clerk.

### To Confirm Committee Membership and Election of a Deputy Chair of the STRATEGY & REVIEW Committee 2023/24.

It was confirmed that Cllr Boggis had been added to the committees membership.

It was moved by Cllr Hayes

Seconded by Cllr Fraser and

**RESOLVED**: unanimously that Cllr Boggis be Deputy Chair of the Strategy & Review Committee for the council year 2023/24.

### 235. Apologies for Absence and any substitutions

Cllrs Butterick & Harvey with no substitutions.

### 236. Members` Interests relating to agenda items for this meeting.

None declared at this.

# 237. Matters arising from Minutes of Meeting held 2<sup>nd</sup> August 2023 not itemised on this Agenda

The Clerk acknowledged that progress had not been made on the issue of Councillor Surgeries.

### 238. BUDGET SETTING

The clerk explain the upcoming process of setting the Town Council budget for 2024/25. The meeting was advised that initial budget request from had been circulated to all councillors and will be included in upcoming committee meetings.

The clerk presented the proposed budgets for Administration, Awards and HRTC Salaries, providing explanation and answering questions where required.

It was proposed by Cllr Needham

Seconded by Cllr Young

**RESOLVED:** to recommend the budget sections Administration & Awards. Having agreed to recommend an increase in the Kaberry Barker Awards for Primary Schools the committee asked that the Clerk contact Calder High School with the regard inclusion in these awards in the future.

# 239. PRESS & MEDIA GUIDANCE, SOCIAL MEDIA GUIDANCE & HEBDEN ROYD TOWN COUNCIL

The committee considered draft documents relating to Press & Media and Social Media. The committee sort clarification on point 10. of the Press

Guidance which ensures papers minutes record the meeting and that they remain the definitive record of decisions.

Minor typographical errors were made to the Social Media Guidance. The Councillors Guide to Using Social Media, Connected Councillors – a guide to using social media to support local leadership, as published by the Local Government Association was discussed.

It was moved by Cllr Hayes

Seconded by Cllr Hoyle and

**RESOLVED**: to recommend that the guidance be adopted by the Town Council and that the Councillors Guide be circulated to all councillors for reference in the future.

The Model Civility & Respect Councillor-Officer Protocols were reviewed and discussed.

It was moved by Cllr Needham

Seconded by Cllr Hayes and

**RESOLVED**: to recommend that the protocol should be acknowledged but that processes already exist at HRTC that ensure professional relationships between councillors and officers are effective.

#### 240. WIND FARM GUIDANCE

The committee discussed the guidance with discussion on collective benefit, not just individual ownership and the preservation of the historic landscape, and historic sites being a concern. The meeting discussed the concept of turbines breaking the horizon and felt that sites where this would not occur were likely to be few and far between.

It was moved by Cllr Boggis Seconded by Cllr Hayes and

**RESOLVED**: to recommend that while the guidance is dated it continues to be useful as a basis for considering applications for both individual and Windfarm applications. Recent proposals, which may develop into applications, may call on this guidance to be reconsidered and this should only be undertaken when expert advice has been sort and carefully considered in line with best practise and legislation.

Meeting finished at 9.10pm.

# MEETING of the STRATEGY & REVIEW COMMITTEE held Wednesday 22nd November 2023

### **MINUTES**

PRESENT Councillors; Boggis (Chair), Butterick, Fraser, Guilfoyle & Harvey.

Clerk: Jason Boom - Town Clerk.

275. Apologies for Absence and any substitutions

Cllrs Hayes & Needham.

276. Members` Interests relating to agenda items for this meeting.

None were declared at this point.

277. Matters arising from Minutes of Meeting held 18<sup>th</sup> October 2023 not itemised on this Agenda

No matters were raised. It was confirmed that the Press & Media Guidance and Social Media Guidance had been adopted by the Town Council. These documents have been circulated electronically to members, placed on the website and passed to the Monitoring Officer responsible for the HRTC Code of Conduct.

### 278. STANDING ORDERS & FINANCIAL REGULATIONS

The Town Clerk explained the reasons for reviewing the Town Councils Standing Orders highlighting comments received from the Council Appointed External Auditor. The Town Clerk also introduced requests from councillors regarding standing at Full Council meetings and managing members of the public attending meetings.

The meeting discussed the custom and practise of standing when speaking at Full Council meetings, with some councillors expressing that it clearly showed who was speaking during the meeting. It was felt that councillors should choose how they presented at Full Council meetings and that sitting would allow them to comfortably use the audio system in the room to ensure all could hear their comments.

It was moved by Cllr Boggis

Seconded by Cllr Butterick and

**RESOLVED**: to recommend the adoption of the changes as proposed for the Town Councils Standing Orders and Financial regulations with the Town Clerk instructed to amend them to reflect that councillors can choose to stand. The Town Clerk was also asked to remove gender references throughout the Orders and Regulations making them gender neutral.

### 279. BUDGET SETTING

The meeting was presented with an updated budget, with the items recommended at the previous meeting being confirmed as being adopted by the Town Council.

The meeting discussed again the need to decide on the principle of fixing the precept, Mayor's Allowance and Community Funding to the Consumer Price Index (CPI) for the life of the council. The meeting felt that given a year of economic uncertainty this decision should be delayed, the CPI rate of 10.1% in September 2023 now reduced to 4.6% in October 2023 reflected this.

The meeting considered three requests for funding. These requests looked to support the Twinning Committee, the development of a new website for the Town Council and delivering Remembrance Sunday events.

The Town Clerk was asked to submit a budget request at the next meeting relating to continuing to support C & K Services and their work to support youth employment.

It was moved by Cllr Boggis Seconded by Cllr Harvey and

**RESOLVED**: to recommend the budget requests for the Twinning Committee, to develop a new Town Council Website and for the delivery of Remembrance Sunday events as well as noting the NALC Briefing Note on Parish & Town Council Precepts.

Meeting finished at 8.35pm.

# MEETING of the STRATEGY & REVIEW COMMITTEE held Wednesday 17th January 2024

### **MINUTES**

PRESENT Councillors; Boden, Butterick, Fraser, Guilfovle, Harvey & Haves.

Clerk: Jason Boom - Town Clerk.

340. Apologies for Absence and any substitutions.

Cllr Needham with Cllr Boden substituting.

341. Members` Interests relating to agenda items for this meeting.

None were declared at this time.

Matters arising from Minutes of Meeting held 22<sup>nd</sup> November 2023 not itemised on this Agenda.

No matters were arising.

### 343. DELEGATED POWERS & COUNCIL STRUCTURE

The committee considered and discussed the proposed delegated powers and council structure as submitted by the Town Clerk.

The committee looked at the activities of each committee and the frequency in which they met and the work that each undertook.

The committee discussed the Cost of Living Crisis Committees activities acknowledging that when initially established it was a response to a rapidly evolving situation where flexibility was intrinsically required. The committee accepted that unfortunately this need could now be considered the new normal. Consequently the Strategy & Review Committee felt that the responsibilities could be undertaken by the Community Funding Committee, with flexibility written into the delegated powers of the Community Funding Committee to allow it to respond to urgent requests should they arise. Delegated powers should also reflect that requests for community funding that would be considered to be under the auspice of Cost of Living Crisis be considered distinct and not preclude a groups application for a more general request for financial support in the same financial year.

It was proposed by Cllr Butterick

Seconded by Cllr Hayes

**RESOLVED:** to recommend that the responsibilities of the Cost of Living Crisis Committee be reallocated to the Community Funding Committee from the start of the council year 2024/25 and that alterations be made to reflect the points above in the delegated powers of the committees and the operations of the Community Funding Committee.

The meeting discussed committee membership sizes.

It was proposed by Cllr Butterick

Seconded by Cllr Hayes

**RESOLVED:** to recommend that committees have a membership of seven councillors to share the workload and to ensure attendance and continuity at

meetings. The meeting also recommended and endorsed the continued principle of the Strategy & Review Committees consisting of the Chairs of HRTC Committees and appointments made by full council.

### 344. COMMUNICATIONS

Provisional Tax Base Calculations - CMBC

It was proposed by Cllr Boden

Seconded by Cllr Hayes

**RESOLVED:** to note the information regarding the CMBC Provisional Tax Base Calculations and the subsequent confirmation of the adoption of these figures by Calderdale MBC. The calculations will be applied to the process for setting the HRTC Precept 2024/25.

### **345.** BUDGET SETTING 2024- 25

The meeting carefully considered the proposals received from the committees of HRTC for inclusion in the Town Council budget for 2024/25. Discussions took place with respective committee chairs presenting budget requests. Consensus was achieved on clearly distinct issues at various points in the meeting and voted on collectively at the end of the meeting. The substantive points of the discussion and debate are summarised below:

- The Elections budget to be increased to £6,000 as a consequence of recent expenses and information received from Calderdale MBC Electoral Services.
- The Course & Training budget to reduce to £2,500 as a consequence of consistent underspend. The meeting felt the allocation would be adequate to deliver the needs of both staff and councillors.
- The Mayor's Allowance to remain at £4,710.
- The Website allocation be reduced to £1,500 as the agreed budget for a new website will deliver savings in the second half of 2024/25.
- The Climate Emergency & Environment budget be set at £33,275.
- The Community Funds and Cost of Living Committee merge their budgets in line with the recommendation to merge the committees outlined above and as a consequence be set at £95,000. Suggestion was made by the meeting that the Community Funding Committee should consider Youth Support a priority to support in the coming months.
- The Projects and Events Committee budget be set at £100,180.
- Given the Picture Houses forecasted positive trading position that the Connectivity Project be delivered and financed by the Picture House directly.
- That the Picture House, again given its forecasted positive trading position, contribute, in addition to the reallocated reserves, £31,000, already earmarked for phase one of the Screen Two, £27,500 to the costs identified in delivery of phase one. Thus leaving the Town Council to contribute £59,679, the balance.
- That in preparation for the delivery of phase two of the Screen Two project scheduled for 2025/26 that the Town Council allocate £128,013 towards said phase two. These funds will only be committed when a business case is agreed by the Town Council.

**Note:** It was proposed by Cllr Hayes

Seconded by Cllr Butterick

**RESOLVED:** to suspend stating order 3) w) to allow the meeting to exceed 2 hours in duration.

- That £1,580 be allocated to the Youth Employment Support initiative.
- To recommend that no contingency be set for the financial year 2024/25, the Town Council Reserves be available should a need arise.
- To recommend that the Town Council reserves reflect two months of the usual allowance, in appropriate areas, that being £76,171.

The committee agreed that the adoption of a principle to raise the Town Council precept, the Mayor's Allowance and the budget of the community funding committee, as in the previous life of the Town Council should not be agreed at this point. The committee were in favour of this principle being reintroduced, after careful consideration, in future years.

It was proposed by Cllr Butterick Seconded by Cllr Boden

**UNANIMOUSLY RESOLVED:** to recommend the points outlined previously to the Full Councill of Hebden Royd Town Council for inclusion in the 2024/25 budget.

It was proposed by Cllr Butterick Seconded by Cllr Boden

UNANIMOUSLY RESOLVED: to recommend that the precept for the Parish of Hebden Royd be set with a 11% increase, equating to a **9.65% rise per household**, given the increased tax base. Thus giving a requirement of £468,706 for 2024/25 which equates to an annual charge of £141.82 for a Band D property in Hebden Royd or for the most common Band A property in Hebden Royd £94.55, an increase of £8.32 per year or 69p per month.

The meeting finished at 9.45pm.

		Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual to end	Est	Proposed	Permanent	One Off	
Base Budget Costs		2020/21	2020/21	2021/22	2021/22	2022/23	2022/23	2023/24	Dec 23	Underspend 23/24	Budget 24/25	Cost	Cost	
Administration	Audit	2,500	1,664	2,500	1,995	2,500	1,995	2500	3130	-630	3,000	3,000	0	
	Election Exp	1,500 4,500	0 267	3,000 4,500	1,746 2,611	3,000	-3,894	9000 4500	2868 1013	-5,422 3,487	6,000 2,500	6,000 2,500	0	
	Courses/Training Hospitality	1,000	56	1,000	397	4,500 1,000	1,655 905	1000	692	308	1,000	1,000	0	
	Insurance Mayor's Allowance	4,000 4,068	3,950 3,790	4,000 4,150	0 4,979	4,000 4,278	3,950 3,714	4000 4710	3499 4375	501 0	4,000 4,710	4,000 4,710	0	
	Office Expenditure	13,000	7,872	10,000	14,825	11,000	14,525	14000	12653	0	14,000	14,000	ő	
	Accounts Support HR and H & S Support	3,000	2,852 3,000	3,000	3,020 3,000	3,000	2,955 3.000	3250 3000	2800 2784	0 216	3,600 3,000	3,600 3,000	0	
	Clocks	500	426	500	305	500	375	500	0	250	500	500	ő	
	Subscriptions Web Site	1,400 1,250	1,075 1,200	1,400 1,250	2,102 1,086	1,400 1,250	1,350 1,455	1500 2000	1226 635	274 800	1,500 1,500	1,500 1,500	0	
	Mayors For Peace	250	0	250	0	250	0	250	114	136	250	250	0	
wards	Service to the Community	100	100	300	0	300	0	300	0	300			0	
	Kaberry/Barker	1,350	1,350	1,350	750	1,350	1,550	1400	1400	0	2,100	2,100	0	
Office Relocation	Office Rental (inc rates)	11,000	0	11,000										
	Meeting Room Rental Telecoms	2,500 600	0	2,500									-	
	Office Refurb	3,000	0	3,000	0	0	0	5,000	4289	711				
		58,518	27,602	57,300	36,816	41,328	33,535	56,910	41,478	931	47,660	47,660	0	
		30,310	21,002	51,300	50,010	71,320	55,555	30,310	41,470	331	+1,000	41,000	. 0	
IRTC Salaries	Salaries	130,000	128,612	136,500	138,560	136,500	152,376	182,100	143,334	2,000	194,651	194,651	0	
_		.50,000	.20,012	.50,500	.00,000	.55,550	.02,070	102,100	. 40,034	2,000	.54,001	.34,031	, ,	
ommittee Budgets limate Emergency		16,000	1,175	16,128	10,410	20,800	11,044	25,200	8,558	6,000	33,275	33,275	0	
Environment	Climate Emergency & Environment													
Community Funding	Community Funding	81,600	52,388	82,171	43,051	84,718	52,284	84,718	34,286	12,500	95,000	95,000	0	
Cost of Living Crisis	Cost of Living Crisis										0	0	0	
Environment &	Environmental Projects	20,000	30,050	27,500	36,565	36,705		39,825	25,741	10,000		-		
Allotments	Allotments	3,000	2,850	1,500	1,500	5,000	60,707	5,000	0					
Projects & Events	Events	17,000	7,116	11,291		25,500	21,809	36,260	34,981	524	100,180	100,180	0	
	Christmas Events & Lighting	22,000	15,525	31,287	16,377	33,000		38,800	23,678	8,250	-		0	
leighbourhood Plan	Neighbourhood Plan	1,747	2,325	2,461	286	2,461	0	2,461	0	2,461	0		0	
Picture House	Capital - Box Office	10,000	1,000	4,290	4,240							-	$\vdash$	
	Capital - Projector Contribution	10,000	1,000	10,000	10,000	31,500	26,335						0	
	Covid Revenue Support Connectivity Project			20,000	25,000	70,000	27,000	27,500	27,500	0			H	
	Screen Two - Phase One										59,679		59,679	
	Screen Two - Phase Two Reserve										128,013		128,013	
winning	Twinning	1,600	0	5,150	2,777	4,725	1,984	2,000	1,687	0	1,600	1,600	0	
ther Budgets														
	Advice Worker Age Friendly Community	15,000 5.000	1,850	20,000	7,700	11,000 7,500	3,333 1,367	0 4500	0	0			0	
	Disability Access Forum	700	88	700	0	700	0	0	0	0			0	
	M'royd Community Provision Youth Employment Worker			18,318 22,500	3,149 23,165	10,000 22,500	23,160	10,000 22,500	833 17.520	9,167	1,580		1,580	
	Station Rd Car Park	-7,500	-9,921	-5,000	-3,806	-5,000	-11,155	-12,000	-12,218	218	-13,000	-13,000	0	
	New Projects Remembrance Sunday				500		500	500	1,475	-975	4,260	4,260	0	
	Website										12,000		12,000	
		186,147	104,446	275,796	180,414	361,109	217,868	287,264	162,566	49,120	422,587	221,315	201,272	
		1,	, .											
Contingency		+		31,889		31,889	23,160	41,434	20,428	18,915		0	0	
o Reserves		11,301		11,191		11,191		-19,277	-19,277	0	-32,206	0	-32,206	
TOTAL		385,966	260,660	512,676	355,790	582,017	426,939	548,431	367,806	70,966	632,692	463,626	169,066	
	Estimated Underspend	86,125		110,063		159,809		126,173			70,966			
	CMBC Grant	7143		7143		7143		NO CMBC GRA	ANT		NO CMBC GRA			
	Precept Undesignated	354,800		360,834		402,150		422,258			468,706 93,019	11.0%	Increase	
	CMBC Council Tax Support Grant	25,515		34,636		35,403		NO CMBC GRA	ANT		NO CMBC GRA	NT	Diff:	
		473,583		512,676		604,505		548,431			632,692		0	
	Proposed Cost Band D	108.88		112.67		123.52		129.34			141.82		Adopted by Fu	II Counci
	Proposed Increase (%)	29.03		3.50		13.44	%	4.72	%		9.65 %	6	8.11.23 & 6.12.	
	Tax Base	3259.1		3202.58		3255.83		3264.65			3304.83			
	Budgets included in reserves												Discussed at S 17.1.24	di K
	nths budget, in appropriate areas, be h	eld as reserve	as per Gover	nance & Ac	countability fo	r Local Cour	ncils 2022 sec	tion 5.33.						
arget Reserve 2024/25	76,101 2	mths	2021.22	119,645	4 mths									
			2022.23	126,233	4 mths									
			2023.24	108,307	3 mths	at bank								
		-	Propost lounic	to he attac	hed to CPI as	in the life of	f the previous	council (CPI - Se	ept 2023 - 10.19	6)				
RINCIPAL REQUIRED -	Mayors Allowence, Community Fund	ing & Council I	- lecebt levels	to be uttac										
RINCIPAL REQUIRED - eptember each year for t	Mayors Allowence, Community Fund the life of this council (until May 2023)	ing & Council I . (10.1% CPI S	Sept 2023)	, to be uttac										
eptember each year for t	Mayors Allowence, Community Fund the life of this council (until May 2023) d by a local authority (HRTC) to anothe	. (10.1% CPI S	ept 2023)											
recept - An order issued IX Base - The 'total' num	the life of this council (until May 2023)	er local authoritaxed (made u	ty (CMBC) sp ip of full hous	ecifying the	rate of tax to	be charged	on its behalf t	o local residents			stances i.e benefi	t		